

MS-546: General James P. Mullins Speech Collection

Collection Number: MS-546

Title: General James P. Mullins Speech Collection

Dates: 1981-1984

Creator: Finkelstein, Leo, 1946-

Summary/Abstract:

The collection consists of speeches, addresses, remarks, and interview responses written by Dr. Leo Finkelstein, Jr., and delivered by the leaders of Air Force Logistics Command (AFLC), headquartered at Wright-Patterson Air Force Base, mainly General James P. Mullins (AFLC Commander, 1981-1984), as well as others. Topics include logistics, national defense and security, nuclear weapons, parts pricing, the military-industrial complex, reliability, Cold War, and others. Also included in the collection are the AFLC annual reports for fiscal years 1982 and 1983.

Quantity/Physical Description: 2.73 linear feet

Language(s): English

Repository:

Special Collections and Archives, University Libraries, Wright State University, Dayton, OH 45435-0001, (937) 775-2092

Restrictions on Access: There are no restrictions on accessing material in this collection.

Restrictions on Use:

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Preferred Citation:

[Description of item, Date, Box #, Folder #], MS-546, General James P. Mullins Speech Collection, Special Collections and Archives, University Libraries, Wright State University, Dayton, Ohio

Acquisition:

The collection was donated to Special Collections and Archives, Wright State University Libraries, by Dr. Leo Finkelstein, Jr., in August 2015.

Separated Material:

A single publication received with the collection has been separated to the cataloged books collection in the Special Collections and Archives reading room: *The Defense Matrix: National*

Preparedness and the Military-Industrial Complex (1986) by General James P. Mullins (ghost-written by Dr. Leo Finkelstein, Jr.).

Other Finding Aid:

The finding aid is available on the Special Collections & Archives, Wright State University Libraries web site at <https://www.libraries.wright.edu/special/collectionguides/files/ms546.pdf>. It is also available in the OhioLINK Finding Aid Repository at <http://ead.ohiolink.edu/xtf-ead/>.

Processing Information:

The materials are grouped by month. Materials for each particular speech or project are wrapped in a paper sub-folder within the main archival file folder, with the title, date, box, file, and item number written on the cover.

Speeches and remarks known to have been given by someone other than General Mullins have that person's name in brackets in the item description listing but remain in the original chronological filing order.

Some metal fasteners (staples) in good condition remain within the folders.

Processed by:

Finding aid written according to DACS standards by Lisa Rickey, January 2020.

Arrangement:

The collection is arranged in chronological order, its original order as given by its creator.

Biographical/Historical Note:

Leo Finkelstein, Jr., was born in 1946. He received a bachelor's degree from the University of North Carolina at Chapel Hill in 1968; a master's from the University of Tennessee at Knoxville in 1969; and a Ph.D. from Rensselaer Polytechnic Institute at Troy, New York in 1978. His military experience includes: commanding a combat-documentation photographic unit in Southeast Asia during the Vietnam War; directing the technical writing program at the U.S. Air Force Academy; and serving in positions related to both space and logistics. During the early 1980s, Finkelstein served as Special Assistant to the Commander, Air Force Logistics Command (AFLC), headquartered at Wright-Patterson Air Force Base. He was later a Lecturer and Director of Technical Communication for the College of Engineering and Computer Science at Wright State University.

General James P. Mullins served as commander of the Air Force Logistics Command (AFLC), with headquarters at Wright-Patterson Air Force Base, Ohio, from July 30, 1981, until his retirement on November 1, 1984. The Command mission was to provide worldwide technical logistics support to all Air Force active and reserve force activities, military assistance program countries, and designated U.S. government agencies. (On July 1, 1992, AFLC and Air Force

Systems Command were merged to form the Air Force Materiel Command, also located at Wright-Patterson Air Force Base.)

James P. Mullins was born in 1928 in Jersey City, New Jersey. He received a bachelor of arts degree in business administration from the University of Omaha in 1964 and a master of science degree in international affairs from George Washington University in 1967. He attended the Air War College at Maxwell Air Force Base, Alabama, in 1967 and the advanced management program at Harvard University's School of Business Administration in 1972.

He enlisted in the U.S. Army Air Forces in 1946. General Mullins entered pilot training as an aviation cadet in 1948 and graduated in 1949 with a commission as a second lieutenant. He was assigned to the 2nd Air Refueling Squadron at Davis-Monthan Air Force Base, Ariz., where he flew KB-29M's, the Strategic Air Command's first aerial tanker.

During the Korean War General Mullins participated in combat evaluation of in-flight refueling systems for fighter aircraft while assigned to the Far East Air Forces Bomber Command at Yokota Air Base, Japan. In January 1953 he returned to the United States and was assigned to the 9th Air Refueling Squadron, initially at Davis-Monthan Air Force Base, and later moving with the unit to Mountain Home Air Force Base, Idaho.

In July 1954 General Mullins entered aircraft observer/bombardier training at James Connally Air Force Base, Texas, in preparation for an assignment in January 1955 to the 96th Bombardment Wing at Altus Air Force Base, Okla., as a B-47 aircraft commander. He moved with the wing in 1957 to Dyess Air Force Base, Texas, and served as a B-47 aircraft commander and an air training officer until September 1961. He was then assigned to SAC headquarters, Offutt Air Force Base, Neb., as the B/RS-70 requirements officer in the Requirements Division, Office of the Deputy Chief of Staff, Operations. He attended the Air War College from August 1966 to July 1967 and then completed RF-4C combat crew training.

He transferred to Tan Son Nhut Air Base, Republic of Vietnam, in August 1968 where he served with the 460th Tactical Reconnaissance Wing on consecutive assignments as detachment commander, tactical squadron commander and assistant deputy commander for operations. He completed 110 combat missions in RF-4Cs.

General Mullins was assigned to Headquarters U.S. Air Force, Washington, D.C., in August 1969 in the Directorate of Operational Requirements and Development Plans, Office of the Deputy Chief of Staff, Research and Development, where he served as chief of the Aircraft Division. In June 1973 he became vice commander, Ogden Air Materiel Area (later renamed Air Logistics Center), Air Force Logistics Command, Hill Air Force Base, Utah.

The general was assigned as deputy chief of staff for acquisition logistics, Air Force Logistics Command at Wright-Patterson Air Force Base, in March 1975. He was reassigned within the command staff as deputy chief of staff for plans and operations in May 1975. This organization was renamed Office of the Deputy Chief of Staff for Plans and Programs in August 1975. He then returned to Hill Air Force Base as commander of the Ogden Air Logistics Center in August

1977. In November 1978 General Mullins took command of 15th Air Force at March Air Force Base, California.

General Mullins assumed command of the Air Force Logistics Command in July 1981. General Mullins was promoted to general Aug. 1, 1981, with same date of rank. He retired as AFLC Commander, and from the U.S. Air Force, on November 1, 1984.

General Mullins has more than 6,000 flying hours. His military decorations and awards include the Distinguished Service Medal with oak leaf cluster, Legion of Merit with oak leaf cluster, Distinguished Flying Cross, Air Medal with five oak leaf clusters, Air Force Commendation Medal with oak leaf cluster, and Air Force Outstanding Unit Award ribbon with "V" device and one oak leaf cluster.

[The biographical sketch for Dr. Leo Finkelstein, Jr., was drawn primarily from the "About the Author" segment of Finkelstein's book, *Pocket Book of Technical Writing for Engineers and Scientists* (McGraw-Hill, 2008). The biographical sketch of General James P. Mullins has been reprinted, with few edits, from his official U.S. Air Force biography, available here: <https://www.af.mil/About-Us/Biographies/Display/Article/106120/general-james-p-mullins/>.]

Scope and Content Note:

The collection consists of speeches, addresses, remarks, and interview responses written by Dr. Leo Finkelstein, Jr., and delivered by the leaders of Air Force Logistics Command (AFLC), headquartered at Wright-Patterson Air Force Base. At the time, Finkelstein, then a Major in the U.S. Air Force, was serving as Special Assistant to the AFLC Commander, General James P. Mullins.

Most of the speeches were written for, and in collaboration with, General Mullins. A few items were written for other AFLC personnel, including several for Lt. Gen. Earl T. O'Loughlin, as well as Maj. Gen. William J. Kelly, Lt. Gen. Richard E. Merklung, and Chief Rogers. The speeches were delivered at a variety of events and functions nationwide, and written remarks were published in periodicals such as *LOGNEWS* and the *Skywriter*.

Topics of the speeches and remarks include logistics, national defense and security, nuclear weapons, parts pricing, the military-industrial complex, reliability, Cold War, and others.

Also included in the collection are the AFLC annual reports for fiscal years 1982 and 1983, along with preparatory materials.

In addition to the speeches and publications themselves, the collection includes earlier drafts of the speeches, with related memos, comments, and notes, to enable the researcher to better understand how this process of ghost-writing worked.

All materials in the collection date from 1981 to 1984, from the time that General Mullins took command of AFLC in July 1981 until his retirement in November 1984.

Subject Terms

Persons/Families

Finkelstein, Leo, 1946-
Kelly, William J., 1922-
Merkling, Richard E., 1925-
Mullins, James P., 1928-
O'Loughlin, Earl T., 1930-

Organizations/Corporate Names

United States. Air Force. Logistics Command

Places

Wright-Patterson Air Force Base (Ohio)

Subjects (General)

Cold War
Logistics
Military supplies
Military-industrial complex -- United States
Public speaking
Speechwriting

Material Types

Correspondence
Speeches

Collection Inventory

Box	File	Item	Description	Date
1	1		September-October 1981	1981 Sept-Oct.
1	1	1	Remarks at General Albert's Retirement	1981 Sept. 23
1	1	2	Address to the National Security Industrial Association, Washington, DC	1981 Oct. 21
1	2		November 1981	1981 Nov.
1	2	1	Address to the Society of Logistics Engineers, Dayton, Ohio, Chapter	1981 Nov. 5
1	2	2	Address to the Dayton Area Chamber of Commerce	1981 Nov. 10
1	2	3	Address to the Air Force Association Annual Symposium, Los Angeles, California	1981 Nov. 13
1	2	4	Address to the WRM Conference, Wright-Patterson Air Force Base	1981 Nov. 17
1	2	5	Opening Remarks to the AFLC Reserve Forces Policy Council, Wright-Patterson Air Force Base	1981 Nov. 19
1	3		December 1981	1981 Dec.
1	3	1	Remarks to the Sacramento NCOs, Sacramento, California	1981 Dec. 2
1	3	2	First Interview in <i>LOGNEWS / Skywriter</i>	1981 Dec. 4
1	3	3	Military Myths and American Society	1981 Dec.
1	3	4	Remarks to the Macon Area Civic Leaders	1981 Dec. 8
1	3	5	Luncheon Address for 78 th Anniversary of Powered Flight; and Short Speech for 78 th Anniversary Wreath Laying	1981 Dec. [17]
1	3	6	Is Being Free Still Worth the Trouble? / Are We Already Losing the Next War?	1981 Dec.
1	3	7	What We Need Today is More Discrimination [later changed to "Mediocrity," see Jan. 1982]	1981 Dec.
1	3	8	Commander's Christmas Message / Seasons Greetings to the AFLC Staff	1981 Dec.
1	4		January 1982	1982 Jan.
1	4	1	Society, Mediocrity, and the Military	1982 Jan.
1	4	2	Commander's Column	1982 Jan.
1	5-6		February 1982	1982 Feb.
1	5	1	National Prayer Day Address, Wright-Patterson Air Force Base [Lt. Gen. Richard E. Merkling]	1982 Feb. 4
1	5	2	Scarcity and the Challenge, <i>Journal of Air Force Logistics</i> , Vol. VI, No. 1	1982 Feb.

Box	File	Item	Description	Date
1	5	3	Address to the Denver Chamber of Commerce	1982 Feb. 10
1	5	4	NSIA Address at Wright-Patterson Air Force Base [Lt. Gen. Richard E. Merklng]	1982 Feb. 12
1	5	5	Remarks to Daedalians	1982 Feb. 16
1	5	6	Mind Sets and the Military	1982 Feb.
1	5	7	Meaningful Measures of Merit	1982 Feb.
1	6	1	Officer Training School Graduation Speech	1982 Feb. 22
1	6	2	Introduction to the AFLC Commanders' Conference	1982 Feb. 23-24
1	6	3	Letter to Milton Caniff on the occasion of Caniff's 75 th birthday	1982 Feb. 28
1	6	4	Dayton Magazine Interview	1982 Feb.
1	6	5	Remarks to the New Brigadier General Selectees	1982 Feb.
1	7-8		March 1982	1982 Mar.
1	7	1	U.S. Air Force Academy's Commandant's Leadership Address	1982 Mar. 9
1	7	2	Address to the Dayton Rotary Club: Threat-Defense Budget Speech	1982 Mar. 15
1	8	1	Address to the SM-ALC NCO's, Sacramento	1982 Mar.
1	8	2	Remarks at the Outstanding Airmen's Dining Out, Tinker Air Force Base, Oklahoma	1982 Mar. 12
1	8	3	Mind-Sets and the Military <i>LOGNEWS</i> Article	1982 Mar.
1	8	4	Remarks to the LOR-MMM Conference, WR-ALC [Maj. Gen. William J. Kelly]	1982 Mar. 31
1	8	5	Letter to Lincoln Brown, Kentron International: Charles Close Reply on Excellence	1982 Mar.
1	9-10		April 1982	1982 Apr.
1	9	1	Remarks for the Inauguration of the Headquarters Guardsmen	1982 Apr. 1
1	9	2	Logistics Management Address to Executive Management Seminar, Bergamo	1982 Apr. 2
1	9	3	Remarks to the Air War College, Maxwell Air Force Base, Alabama	1982 Apr. 6
1	9	4	Remarks to the New Brigadier General Selectees	1982 Apr. 8
1	9	5	Outline of Remarks to Air Command and Staff Seminars B,D,F,G	1982 Apr. 9
1	9	6	Address to the AFA/AFROTC Dining Out, Hill Air Force Base, Utah	1982 Apr. 13
1	9	7	Address to the Penjerdel Council, Philadelphia	1982 Apr. 15
1	9	8	Opening Remarks to the Command Surgeon's	1982 Apr. 20

Box	File	Item	Description	Date
			Conference [Maj. Gen. William J. Kelly]	
1	10	1	Memorandum to Air Force Communications Command	1982 Apr. 23
1	10	2	Address to the Houston Rotary Club, Houston, Texas (Early Chicken Circuit #2)	1982 Apr. 29
1	10	3	Address to the Houston Rotary Club, Houston, Texas (Chicken Circuit #2)	1982 Apr. 29
1	10	4	Rewrite of AFIT/ADPA Submission	1982 Apr. 30
1	10	5	Community College CCAF Graduation (CMS) [Chief Rogers]	1982 Apr.
1	10	6	Address to the USAF/LE Dining In (CV) [Lt. Gen. Richard E. Merklng]	1982 Apr.
1	10	7	AFA Policy Statement Rewrite	1982 Apr.
1	10	8	"Wars" Module 1 Intro TV Script, to be given at Ogden ALC	1982 Apr.
1	10	9	Outline of Remarks for Introduction of Wars Training Course Module #1	1982 Apr.
1	10	10	Toast for the Military Ball Toasts (to Mrs. Mullins)	1982 Apr.
1	10	11	Armed Forces Week Message	1982 Apr.
1	10	12	Law Day Message	1982 Apr.
2	1		May 1982	1982 May
2	1	1	A Word to the Wives (and Mothers), Happy Mothers' Day Letter	1982 May
2	1	2	Speech to 461/484 Bomb Groups, Dayton, Ohio	1982 May 29
2	1	3	South Carolina National Guard Association Address	1982 May
2	2-3		June 1982	1982 June
2	2	1	Speech to the Irongate Chapter, Air Force Association, New York, New York	1982 June 9
2	2	2	Industry, Quality, and National Defense: An Address to the Government-Industry Executive (EIA) Roundtable, Irvington, Virginia	1982 June 10
2	2	3	Remarks to Amity XVIII [Maj. Gen. William J. Kelly]	1982 June 14
2	2	4	The Pursuit of Excellence, article for <i>LOGNEWS</i>	1982 June
2	2	5	Commander's Call #1	1982 June
2	2	6	Commander's Call #1 Revised	1982 June
2	2	7	Commander's Call #1 Delivery Script	1982 June
2	3	1	Interview for <i>Air Force Magazine</i>	1982 June
2	3	2	Remarks at System Managers Mini Conference	1982 June

Box	File	Item	Description	Date
2	3	3	<i>LOGNEWS</i> Nuclear Article #1: Nuclear Weapons: How Much is Enough?	1982 June
2	4		July 1982	1982 July
2	4	1	Speech to the Women's Economic Club of Detroit, The Engineering Society of Detroit, and the Air Force Association of Michigan, in Detroit	1982 July 13
2	4	2	Keynote Address for Federally Employed Women's 13 th Annual National Training Program, San Antonio ALC [Lt. Gen. Earl T. O'Loughlin]	1982 July 20
2	4	3	Unused Newspaper Editorial: Denying Reality is No Way to Deal with It!	1982 July
2	4	4	Quotations of James P. Mullins	1982 July
2	4	5	Graw/Cartwright Poem: An Ode to Two Execs	1982 July
2	4	6	Opening Remarks at the Dayton Air Fair [Lt. Gen. Earl T. O'Loughlin]	1982 July
2	4	7	Commander's Call #2	1982 July
2	4	8	Early Chicken Circuit #2	1982 July
2	4	9	Updated Quotations of James P. Mullins	1982 July
2	5		August 1982	1982 Aug.
2	5	1	Keynote Address for Air Force Regional Family Violence Workshop [Lt. Gen. Earl T. O'Loughlin]	1982 Aug.
2	5	2	The Freedom to Survive...Or Perish (revised version of Losing the Next War)	1982 Aug.
2	5	3	Generic Speech for Industry	1982 Aug.
2	5	4	Remarks to the AFLC Rebluing Conference	1982 Aug.
2	5	5	Introduction to AFLC Rebluing Book: Commander's Philosophy Behind Initiatives Currently Underway in AFLC	1982 Aug.
2	6-7		September 1982	1982 Sept.
2	6	1	Address to the Society of Logistics Engineers (SOLE), Wright-Patterson Air Force Base	1982 Sept. 2
2	6	2	<i>LOGNEWS/Skywriter</i> Interview #2	1982 Sept. 3
2	6	3	Revised Chicken Circuit #2	1982 Sept.
2	6	4	Address to Air Force Institute of Technology (AFIT) Graduates	1982 Sept.
2	6	5	Meaningful Measures of Merit Article #2 / Towards State-of-the-Art Logistics	1982 Sept.
2	6	6	Industrial Ops Seminar	1982 Sept.
2	7	1	Remarks at Logistics Management Dining Out,	1982 Sept. 27

Box	File	Item	Description	Date
			Louisbourg	
2	7	2	Remarks at AFLC Commanders' Conference	1982 Sept. 27
2	8		October 1982	1982 Oct.
2	8	1	Speeches to West Palm Beach Air Force Association and Boston Executive Club	1982 Oct. 16, 19
2	8	2	Address to the Air Force Association Symposium, Los Angeles	1982 Oct. 21
2	8	3	Van Nuys Speech	1982 Oct.
2	8	4	Doing What We Need to Do...And Doing It Faster (An Article for <i>The Air Force Journal of Logistics</i> , unused, final later published Spring 1983)	1982 Oct.
2	8	5	Address to Dayton Contractors-Architects	1982 Oct.
3	1-2		November 1982	1982 Nov.
3	1	1	Thoughts on the Nuclear Freeze Issue, for publication in <i>Reader's Digest</i> magazine (Nuclear Freeze Article #2)	1982 Nov.
3	1	2	Address to AFSC Horizon Conference	1982 Nov.
3	2	1	System Acquisition in the Air Force, or How Babies are Born (<i>Defense Management Journal</i> / IR&D Article)	1982 Nov.
3	2	2	Address to AFLC Public Affairs Conference	1982 Nov.
3	3		December 1982	1982 Dec.
3	3	1	Address to the ADPA [Lt. Gen. Earl T. O'Loughlin]	1982 Dec. 9
3	3	2	Address to the Federal Managers Association, Oklahoma [Lt. Gen. Earl T. O'Loughlin]	1982 Dec.
3	3	3	Christmas Messages for <i>LOGNEWS</i> and AFLC Staff	1982 Dec.
3	3	4	The Nuclear Freeze: Like Putting the Earth at the Center of the Solar System (Article for the Catholic journal <i>America</i>)	1982 Dec.
3	4		January 1983	1983 Jan.
3	4	1	Address to the Sacramento Rotary	1983 Jan. 6
3	4	2	Address to the Textron Management Group	1983 Jan. 6
3	4	3	National Security Policy: The Role of Logistics (ACSC Address)	1983 Jan. 13
3	4	4	Military Identity Article	1983 Jan.
3	5		February 1983	1983 Feb.

Box	File	Item	Description	Date
3	5	1	Gen. Kelly Retirement Speeches [Maj. Gen. William J. Kelly]; also "An Ode to Billy Joseph" poem	1983 Feb.
3	5	2	ADPA/JLC & Program Manager Article	1983 Feb.
3	5	3	Graduation Address for UPT Class 83-03, Laughlin Air Force Base, Texas	1983 Feb. 23
3	5	4	Washington's Birthday Address	1983 Feb.
3	5	5	Interview for <i>LOGNEWS</i> (unused)	1983 Feb.
3	5	6	Security Article for <i>LOGNEWS</i>	1983 Feb.
3	6-7		March 1983	1983 Mar.
3	6	1	Address at Future Issues Symposium	1983 Mar. 2
3	6	2	Address at AFLC Commander's Conference OCALC	1983 Mar. 2
3	6	3	Address to Joint Session of the Arizona Legislature	1983 Mar. 9
3	6	4	Remarks to the New Brigadier General Selectees	1983 Mar. 10, 24
3	6	5	Address to Secretaries, Wings Chapter	1983 Mar. 16
3	6	6	Address at Ogden Dining In	1983 Mar.
3	7	1	Address to the Air War College	1983 Mar. 23
3	7	2	Remarks at MASDC Change of Command	1983 Mar. 28
3	8		April 1983	1983 Apr.
3	8	1	Address to the AIA Public Affairs Directors	1983 Apr. 11
3	8	2	Address to the Logistics R&D Workshop	1983 Apr. 12
3	8	3	Address to the Mid-East Honors Association	1983 Apr. 16
3	8	4	Remarks for the Worldwide WRM Conference	1983 Apr. 20
3	8	5	Outline of Remarks for the AGMC Visit	1983 Apr. 21
3	8	6	Address to the Sacramento SOLE (Society of Logistics Engineers)	1983 Apr. 22
4	1-2		April 1983	1983 Apr.
4	1	1	Address to the Wright State University AFROTC	1983 Apr. 28
4	1	2	Remarks at the U.S. Interservice/European Workshop on Corrosion [Lt. Gen. Earl T. O'Loughlin]	1983 Apr. 25
4	2	1	Address to the Kelly AFB Managers Association	1983 Apr. 30
4	2	2	Address to the WR-ALC Dining In [Lt. Gen. Earl T. O'Loughlin]	1983 Apr.
4	2	3	Remarks for the XR Planner/Programmers Conference	1983 Apr.

Box	File	Item	Description	Date
4	3		May 1983	1983 May
4	3	1	Address to the National Defense University Institute of Higher Defense Studies (War College)	1983 May 4
4	2	2	Address to the Indianapolis Armed Forces Banquet	1983 May 13
4	3	3	Address to the Fairborn Rotary Club [Lt. Gen. Earl T. O'Loughlin]	1983 May 18
4	3	4	Address to the Battlecreek Area Chamber of Commerce [Lt. Gen. Earl T. O'Loughlin]	1983 May 20
4	3	5	Treatment for Memorial Day Remarks	1983 May
4	4-5		June 1983	1983 June
4	4	1	Address to the Atlanta Lions Club	1983 June 10
4	4	2	Address for the AFROTC Commissioning Ceremony	1983 June 11
4	4	3	Address to the Oklahoma Legislature	1983 June 13
4	4	4	Address to the Oklahoma City AFA	1983 June 14
4	5	1	Commander's Call #3 Script	1983 June
4	5	2	Joint Rotary – World Affairs Council Address	1983 June 20
4	5	3	What AFLC Is All About (Book Intro)	1983 June
4	5	4	Outline of Remarks for the USAF Commanders' Conference	1983 June 24
4	5	5	Management Productivity Conference Address [Lt. Gen. Earl T. O'Loughlin]	1983 June 29
4	5	6	Remarks to the Boston CDV's	1983 June 29
4	5	7	Second Anniversary Commander's Column	1983 June
4	5	8	Will There Always Be A 4 th of July?	1983 June
4	5	9	Introduction for General Mullins	1983 June
4	5	10	Information and Outline of Remarks at AFLC Medical Commander/Administrators Conference	1983 June
4	6		July 1983	1983 July
4	6	1	Remarks to the JOC/EAC Banquet, Vandenberg Air Force Base, California	1983 July 8
4	6	2	Journal Herald Open Letter: Denying Reality Won't Make It Go Away	1983 July 21
4	6	3	Prep Program Closing Day Address, San Antonio [Lt. Gen. Earl T. O'Loughlin]	1983 July 26
5	1-2		August 1983	1983 Aug.
5	1	1	AFLC Commander's Perspective Book	1983 Aug. 1
5	1	2	Address to the Wright Memorial Chapter (Dayton) Air Force Association: Survival of Democracy	1983 Aug. 11

Box	File	Item	Description	Date
5	1	3	Remarks to the the New York Air Force Association	1983 Aug. 13
5	1	4	Address to the ASD Reservists [Lt. Gen. Earl T. O'Loughlin]	1983 Aug. 8
5	2	1	Loyalty and the Military Model	1983 Aug.
5	2	2	Address to the Utah Air Force Association Banquet	1983 Aug. 20
5	2	3	Address to the Utah Air Force Association Symposium	1983 Aug. 20
5	2	4	The Average Person's Guide to the Parts Pricing Problem: Why?...How Bad?...What's Being Done? [Lt. Gen. Earl T. O'Loughlin]	1983 Aug.
5	2	5	Remarks for the Hess Park Dedication at AGMC	1983 Aug. 31
5	3		September 1983	1983 Sept.
5	3	1	Remarks to the Air Force Association 36 th Anniversary Military Ball	1983 Sept. 9
5	3	2	Address to Dayton WAC High School Forum	1983 Sept. 14
5	3	3	Opening Remarks: 1983 DOD Acquisition Conference	1983 Sept. 20
5	3	4	Address to the 465 th Bomb Group	1983 Sept. 24
5	3	5	Address to the Michigan Air Force Association [Lt. Gen. Earl T. O'Loughlin]	1983 Sept. 24
5	4		October 1983	1983 Oct.
5	4	1	Logistics in Perspective: Address to the 1983 Air Force Association Logistics Symposium	1983 Oct. 6
5	4	2	Logistics in Perspective: An Address to Squadron Officers School	1983 Oct.
5	5-6		November 1983	1983 Nov.
5	5	1	What's So Wrong with the "Military Industrial Complex"? An Address to the National Security Industrial Association (NSIA) of Los Angeles	1983 Nov. 10
5	5	2	What's So Wrong with the "Military Industrial Complex"? An Address to the Rockwell Management Association of Los Angeles	1983 Nov. 10
5	5	3	The Arsenal of Democracy in a Time of Transition: An Address to the National Air Force Association Symposium	1983 Nov. 17
5	6	1	There's No Future in a Present Without A Past: Remarks for the 15 th Air Force 40 th Anniversary	1983 Nov.
5	6	2	Address to the OTS Graduation Ceremony	1983 Nov.

Box	File	Item	Description	Date
5	6	3	Outline of Remarks for DSMC on Program Management	1983 Nov. 4
5	6	4	Address to the 32 nd Defense Conference on Nondestructive Testing; and Address to the Daedalians [Lt. Gen. Earl T. O'Loughlin]	1983 Nov. 1, 15
5	6	5	Commander's <i>LOGNEWS</i> Thanksgiving Message	1983 Nov.
5	7		December 1983	1983 Dec.
5	7	1	Loyalty	1983 Dec.
5	7	2	Professionalism and the Contracting Officer: An Article for the <i>Contracting and Manufacturing Newsletter</i>	1983 Dec.
5	7	3	TIG Brief Column by General James P. Mullins	1983 Dec.
5	7	4	<i>LOGNEWS</i> Christmas Message for 1983; Holiday greetings to AFLC and various groups	1983 Dec.
5	8		January 1984	1984 Jan.
5	8	1	Remarks for the AFLC/PM Conference, Dayton	1984 Jan. 10
5	8	2	Conflict, Pain, and Air Force Logistics: An Address to Air Command and Staff College, Maxwell Air Force Base, Alabama	1984 Jan. 16
5	8	3	The Road Not Taken Could Be Our Undoing: An Address to the Air Force Institute of Technology	1984 Jan. 26
6	1		February 1984	1984 Feb.
6	1	1	Address to the Economic Outlook Conference, Oklahoma City	1984 Feb. 1
6	1	2	Readiness, Sustainability, and Affordability: An Address to the Industry-Labor Symposium	1984 Feb. 2
6	1	3	Address to the Outstanding Airman Awards Banquet, Wright-Patterson Air Force Base	1984 Feb. 9
6	1	4	Address to the American Defense Preparedness Association (ADPA), Washington, D.C.	1984 Feb. 13
6	1	5	Address to the AFLC NCO Academy Graduation, Robins Air Force Base, Georgia	1984 Feb. 15
6	1	6	What You Always Wanted to Know About Spare Parts Pricing: An Article for the Defense Management Journal (DMJ Article #2)	1984 Feb.
6	2		February-March 1984	1984 Feb.-Mar.
6	2	1	Remarks to the Chanute Tech Training Center Dining-Out	1984 Feb.-Mar.
6	2	2	Remarks to the 1984 BG Selectees	1984 Feb.-Mar.

Box	File	Item	Description	Date
6	2	3	The Leverage of Reliability	1984 Feb.-Mar.
6	2	4	Remarks to the U.S. Air Force Museum Workshop	1984 Feb.-Mar.
6	2	5	Address to the Air Power Symposium	1984 Feb.-Mar.
6	2	6	Force Structure: Myth and Reality: An Address to the Society of Logistics Engineers	1984 Feb.-Mar.
6	3		April 1984	1984 Apr.
6	3	1	Remarks to the AFLC Commanders Conference, Hill Air Force Base, Utah	1984 Apr. 2
6	3	2	Address to the University of Colorado President's Leadership Class, Boulder, Colorado	1984 Apr. 17
6	3	3	Address to Martin-Marietta, Denver Aerospace, Denver, Colorado	1984 Apr. 17
6	3	4	Address to the Noncommissioned Officer Leadership School Graduation at Hill Air Force Base, Utah	1984 Apr. 17
6	3	5	Address to the Vital Issues Symposium in Washington, D.C.	1984 Apr. 26
6	3	6	Address to the AFA/ESD Symposium at Hanscom Air Force Base, Massachusetts	1984 Apr. 26
6	4		April-May 1984	1984 Apr.-May
6	4	1	Address to the Logistics Capability Assessment Symposium	1984 Apr.-May
6	5		May-June 1984	1984 May-June
6	5	1	Address to the Georgia Society of Logistics Engineers, Robins Air Force Base, Georgia [Lt. Gen. Earl T. O'Loughlin]	1984 May 22
6	5	2	Remarks to the National Aerospace and Electronics Conference	1984 May 22
6	5	3	Reliability: Leverage Just When We Need It: An Address to the Research Management Club	1984 May-June
6	5	4	Address to the AFLC/AFSC Procurement Law Workshop [Lt. Gen. Earl T. O'Loughlin]	1984 May-June
6	5	5	Introduction of Wright Brothers as Honorees, Dayton Creative Fest [Lt. Gen. Earl T. O'Loughlin]	1984 May-June
6	5	6	Address to the UPT Graduation, Laughlin Air Force Base, Texas	1984 June 28
6	5	7	The Leverage of Reliability: An Address to the Naval Air Rework Facility	1984 May-June
6	6		July 1984	1984 July

Box	File	Item	Description	Date
6	6	1	Graduation Address to the Senior NCO Academy	1984 July
6	6	2	Remarks to the Santa Barbara CDV's	1984 July
6	6	3	Opening Remarks to the Dayton Air Show	1984 July
6	7		August 1984	1984 Aug.
6	7	1	Address to the California Air Force Association	1984 Aug.
6	8		September-November 1984	1984 Sept.-Nov.
6	8	1	Decision-Making by the Meaningful Measure of Merit: A Bottom-Line Logistics Management System	1984 Sept.-Nov.
6	8	2	Farewell Address to the Command	1984 Sept.-Nov.
6	8	3	Farewell <i>LOGNEWS</i> Editorial	1984 Sept.-Nov.
6	8	4	Open Letter to the Dayton Community, to the Editorial Page Editor of the <i>Dayton Journal Herald</i>	1984 Sept.-Nov.
6	8	5	Retirement Ceremony Remarks	1984 Sept.-Nov.
7	1-4		Air Force Logistics Command Annual Reports	1982-1984
7	1		FY82 AFLC Annual Report – Prep Files	1982-1983
7	2		FY82 AFLC Annual Report – Final and Comments	1983
7	3		FY83 AFLC Annual Report – Prep Files	1983-1984
7	4		FY83 AFLC Annual Report – Final	1984